MAY THEY KINDLE IN YOUR HEARTS A TORCH WHOSE FLAME SHALL BE ETERNAL

AUSTRALIAN NURSES MEMORIAL CENTRE

ANMC

ANNUAL REPORT
2025 – 2026

AUSTRALIAN NURSES MEMORIAL CENTRE

ACN 004 285 956
Registered Office: Suite 11, 431 St Kilda Road, Melbourne VIC 3004
Incorporated as a Company Limited by Guarantee pursuant to the Corporations Act 2001

NOTICE OF THE 76th ANNUAL GENERAL MEETING

Notice is hereby given that the **76th Annual General Meeting** of the **Australian Nurses Memorial Centre** will be held **in person** and via zoom on:

Monday, 16 November 2026, at 5.30 pm at the **Australian Nurses Memorial Centre**, Suite 11, 431 St Kilda Road, Melbourne VIC 3004

BUSINESS

Ordinary Business

1. **Confirmation of Minutes**
   To confirm the Minutes of the **75th Annual General Meeting** held on **Monday, 17 November 2025.**
2. **President's Report**
   To receive the report of the President.
3. **Financial Report**
   To receive and adopt the **Financial Report of the Company for the year ended 30 June 2026**.
4. **Election of Officers and Directors**
   To elect Officers and Directors of the Board in accordance with the *Corporations Act 2001* and the Company's Constitution.

Nominations received:

- **President:** Dr Elizabeth Lavender
- **Vice President:** Dr Ingrid Brooks
- **Treasurer:** Mr David Balcombe

Directors retiring by rotation and offering themselves for re-election:

- Ms Barbara Green
- Distinguished Professor Emerita Mari Botti AM

5. **Appointment of Auditor**
   To appoint **Zenith Audit & Assurance Pty Ltd**, who being eligible, offer themselves for re-appointment.
6. **Other Business**
   To deal with any other business which may arise and be properly dealt with at any Annual General Meeting of members.

By Order of the Board

Dr E. Lavender
President
6 October 2026

Members are welcome to attend the ANMC from 5:00 pm.
Please note: Only financial members may vote at the Annual General Meeting.

ANMC

GOVERNANCE

Office Bearers

Centre Patron
Professor Emerita J. Parker AM

President
Dr E. Lavender

Vice President
Distinguished Professor
Emerita M. Duke AM (*)
Dr I. Brooks (Mar 2026)

Treasurer
Mr D. Balcombe

STRUCTURE

Board of Directors
Dr E. Lavender
Distinguished Professor
Emerita M. Duke AM (*)
Dr I. Brooks
Mr D. Balcombe
Ms B. Green
Dr S. Lee
Distinguished Professor
Emerita M. Botti AM
Ms S. Burgess (Jan 2026)
GrpCapt S. Riley (Sept 2026)

Committees

Finance, Risk & Compliance Committee
Mr D. Balcombe *(Chair)*
Mr C. Telford
Dr E. Lavender
Dr I. Brooks
GrpCapt S. Riley

Heritage Committee
Dr E. Lavender *(Chair)*
Dr B. Wood
Ms A. Doherty (Resigned Aug 2026)
Ms S. Sherson
Ms E. Malone
Miss H. Pickering
Dr J. Balcombe
Ms A. Bennett
Ms B. Green
Ms E. Allwood

Scholarship Committee
Distinguished Professor
Emerita M. Duke AM *(*)*
Distinguished Professor
Emerita M. Botti AM (Chair)
Dr E. Lavender
Dr B. Wood
Dr K. Hampton
Dr S. Lee
Dr L. Ley
Professor H. Rawson
Dr R. Jedwab

Auditor

Zenith Audit &
Assurance Pty Ltd

Centre Manager / Company Secretary

Ms E. Allwood

* **In Memoriam**
ANMC acknowledges with sadness the passing of Distinguished Professor Emerita Maxine Duke AM who served as Vice President and Chair of the Scholarship Committee during the reporting period. We gratefully acknowledge Maxine's contribution and commitment to ANMC and extend our sincere condolences to her family, friends and colleagues.

ANMC PRESIDENT'S REPORT 2025-2026

It is with pleasure that I present the 76th President's Report of the Australian Nurses Memorial Centre.

DIRECTORS UPDATE

Vale — Distinguished Professor Emerita Maxine Duke AM (18.09.1949 – 19.02.2026)

It was with profound sadness that the Australian Nurses Memorial Centre mourned the sudden death in February 2026 of our much loved and respected Vice President, Distinguished Professor Emerita Maxine Duke AM**.**

Maxine served two terms on the ANMC Board, from 2017 to 2019 and again from May 2022 until her death. During her second term she served as Vice President and Chair of the Scholarship Committee, bringing to both roles her considerable experience as a nursing leader, educator and academic.

Maxine was a person of energy, vision and determination. At the ANMC Strategic Planning meeting held just the day before she died, she introduced herself to new Board members with the words, "I like to get things done." Those words perfectly captured Maxine. She was a strategic thinker with a wealth of ideas, a willingness to embrace change and, above all, the drive to turn ideas into action.

Her contribution to the ANMC Scholarship Program was particularly significant. As Chair of the Scholarship Committee, she oversaw the introduction of a streamlined online application system, strengthened the selection process through the involvement of eminent nursing academics, and took a genuine personal interest in scholarship applicants and recipients. She was continually impressed by the calibre of those who applied and understood how difficult it could be to choose between so many outstanding nurses and midwives. For Maxine, however, the scholarship program was never simply about selecting recipients; it was about recognising potential, encouraging excellence and helping nurses and midwives to achieve their aspirations. She maintained an interest in many recipients long after their scholarships had been awarded and was a generous mentor and supporter.

As Vice President, Maxine brought wisdom, loyalty and sound judgement to the work of the Board. She was a source of unwavering support to the President and her fellow Directors, particularly during challenging times. Her extensive experience in nursing, education and management, together with her ability to analyse problems and propose practical solutions, made her an invaluable colleague. She was also a passionate ambassador for the ANMC, drawing on her extensive professional networks and taking every opportunity to tell others about the Centre, its unique history and its continuing role as a living memorial.

Maxine's contribution extended far beyond the ANMC. She was an outstanding nursing leader, academic and teacher whose influence was felt across the profession. Throughout her career she encouraged and inspired nurses to develop their knowledge, leadership and confidence, and helped many to reach their full potential.

For those of us fortunate enough to work closely with Maxine, our loss is also deeply personal. She was a generous colleague and a dear friend. The ANMC remembers Emeritus Professor Maxine Duke AM with affection, admiration and profound gratitude. She will be greatly missed.

It is with great sorrow that we record the death of Maxine's husband Mr Duncan Duke on 24 May 2026. The family requested, at both funeral services, that donations in lieu of flowers go to the ANMC in support of the Maxine Duke Memorial Scholarship. Our heartfelt thanks and condolences go to Maxine and Duncan's family - daughter Emma and sons Daniel and Michael and their families. We acknowledge that it is a uniquely sad and difficult time for them. The family subsequently made

a substantial contribution towards the Maxine Duke Memorial Scholarship. This donation is received with deep gratitude and respect of Maxine's memory.

Resignation of Dr Beverley Wood 75th AGM

Dr Beverley Wood concluded her service as a Director of the Centre after eight years of dedicated service.

Since joining the Board in 2018, Dr Wood has made an outstanding contribution to the governance and work of the ANMC. Of particular significance was her leadership as Chair of the Scholarship Committee, where her commitment to supporting nurses in their professional and academic development reflected the heart of the Centre's mission.

Although Dr Wood chose not to renominate for the Board at the 2025 Annual General Meeting, we are delighted that she will continue her valued association with the ANMC as a member of both the Heritage Committee and Scholarship Committee. Her considerable knowledge, experience and commitment will continue to benefit the Centre and its work.

The Board extends its sincere appreciation to Dr Wood for her exceptional service, generosity and unwavering commitment to the ANMC. We thank her most warmly for the significant contribution she has made as a Director and look forward to her continuing involvement with the Centre.

Role Changes

Following the sudden death of Distinguished Professor Emerita Maxine Duke, Vice President and Chair of the Scholarship Committee, the Board has appointed directors to fill these roles. Dr Ingrid Brooks agreed to serve as Vice President. With her experience in leadership and management she has taken a lead role in reviewing the ANMC governance and policy development. Distinguished Professor Emerita Mari Botti has been appointed Chair of the Scholarship Committee. Mari brings extensive experience in nursing education and research and has been a member of the Scholarship Committee since 2021. The Board was very grateful to these directors for taking on these additional responsibilities at short notice.

New Board Members

It was with great pleasure that we welcomed three new directors to the Board.

Adjunct Associate Professor Judith Reeves joined the Board in December 2025. Judy was until recently, the Director of Nursing Education and Professional Development at Alfred Health, a position held since October 2019. She was previously the Director of Nursing at Sandringham Hospital and the Clinical Service Director for Paediatrics, Alfred Health for 10 years. During that time, she spent a year as the acting Director of the Alfred Foundation.

Her longstanding interests include leadership, staff development, team dynamics in health settings, leading change in clinical practice and developing philanthropic scholarships to advance nursing practice. Judy is a Graduate of the Australian Institute of Company Directors and Adjunct Associate Professor at Deakin, Monash and La Trobe universities.

Ms Sue Burgess joined the Board in January 2026. Sue is an accomplished executive leader with over 25 years of experience across cultural institutions, financial services, and international volunteer organisations.

Her executive career includes a decade at The Shrine of Remembrance, where she led exhibitions, education, digital programs, volunteer engagement, and major partnerships. She has overseen large-scale projects, secured substantial philanthropic and grant funding, and championed inclusive programming, community outreach, and organisational visibility. Her strengths lie in people leadership, governance participation, ethical oversight, project delivery, and stakeholder relations across diverse cultural contexts.

Group Captain Sandra Riley AM joined the Board in September 2026. Sandy is a registered nurse and senior leader. Sandy brings almost four decades of distinguished service in the Australian Defence Force, together with extensive experience in governance, strategic leadership, health services and education. She was appointed a Member of the Order of Australia for her contribution to aeromedical evacuation capability. She is a graduate of the Australian Institute of Company Directors.

DIRECTIONS OF THE BOARD

At a Strategic Planning meeting in February 2026, the Board reviewed the ANMC's strategic priorities and agreed to move towards a more focused two-to-three-year strategic plan, to be reviewed annually. The review recognised the strength of the ANMC's committed donors and sponsors, the continuing growth and diversity of the Scholarship Program, and the importance of ensuring the organisation remains sustainable and relevant to future generations of nurses.

Four key strategic directions were identified:

Preserving and promoting our heritage

Continue the systematic preservation, cataloguing and digitisation of the ANMC's significant historical collection, supported where appropriate by professional archival expertise. A priority is to strengthen the narrative connecting the Centre's wartime origins and legacy with its contemporary role in Australian nursing.

Strengthening the scholarship program and its impact

Build on the continuing growth and success of the scholarship program, explore opportunities to increase scholarship funding, strengthen engagement with scholarship recipients and continue to develop the Alumni Group. Also promote the contribution scholarship recipients make to nursing and healthcare.

Building organisational capability

Review staffing, administrative and technological resources to improve efficiency, security and information management. Priorities include improved website functionality, effective use of the Microsoft platform and strengthened digital and social media capability.

Ensuring financial sustainability and extending our reach

Diversify funding through fundraising, bequests, grants and new donor relationships, while strengthening partnerships with nursing and other relevant organisations and increasing the ANMC's profile nationally.

Together, these directions reflect the ANMC's commitment to honouring its legacy, supporting the advancement of nursing and ensuring a strong and sustainable future for the Centre**.** We continue to focus on the core functions of commemoration and the awarding of scholarships.

STRATEGIC PROGRESS TO DATE

Preserving our heritage

In May 2026 we submitted an application for a Community Heritage Grant to support the completion of a Preservation Needs Assessment.

This work follows the completion of an earlier Significance Assessment that established the value of the collection and archive. The completion of a Preservation Needs Assessment by a conservator will provide us the framework to move ahead on digitising the archive and correctly storing and caring for the collection.

The Collection and Archive policy was also updated this year to reflect current practice. The work on strengthening our narrative so that the origins of the Centre align with our current role in the profession is almost complete.

Building organisational capability

Website functionality

At the beginning of the year the Board commissioned a Website Rebuild Project. The Treasurer and I interviewed Mr Liam Allwood who then provided a comprehensive proposal to rebuild the site using a simplified WordPress structure that improves reliability, usability, and administrative efficiency, while retaining essential functions such as donations, events, scholarship applications, and venue enquiries. A reference group comprising Mr David Balcombe, Dr Ingrid Brooks and Dr Susan Lee was established. David being the first point of contact.

The project as proposed has been completed with the desired outcome of greater functionality, speed and clarity achieved. The functionality of the website can now be managed by the Centre staff.

Appointment of Administrative Assistant

The ANMC welcomes the appointment of Ms Jacqueline (Jacqui) Freeman to the position of Administrative Assistant. Jacqui commenced employment in May 2026 and works 21 hours per week. She comes to us with 25 years of general office experience; accounts support and customer service.

Strengthening the scholarship program and its impact

The new ANMC website enables a simplified application process. Changes were designed to minimise confusion regarding the eligibility criteria for specific scholarships and remove the requirement for applicants to nominate which scholarship they were applying for, providing more flexibility for the committee.

Ensuring financial sustainability and extending our reach

The Board expects to finalise a Fundraising and Philanthropy Strategy 2027–2030 with particular focus on Bequests and Legacies at its last meeting for 2026.

SUB COMMITTEES

The Sub Committees of the Board met both in person and virtually in 2025.

Finance, Risk and Compliance Committee

The Finance Committee was reconstituted as The Finance, Risk and Compliance Committee to incorporate matters of risk and compliance. Mr David Balcombe continues as Treasurer and Chair of the Finance, Risk and Compliance Committee. Membership comprises the President, Dr Ingrid Brooks, Associate Professor Judy Reeves, Mr Cameron Telford and Ms Elizabeth (Liz) Allwood. We are grateful to Cameron for his continuing support and advice. Special thanks to David for his hard work and excellent oversight of the financial management of the Centre. The ANMC thanks ACCRU for their advice on investment strategies and Zenith Audit & Assurance Pty Ltd as auditors.

The principal activities of the Committee in the current year include monitoring risk management and Australian Charities and Not-for-profits Commission (ACNC) governance principles as well as ongoing investment management, periodic financial reporting budget management and the annual audit. In the next year a priority will be ensuring ANMC's compliance with a range of requirement as the ACNC steps up its focus on the not-for-profit charity sector.

Scholarship Committee

Scholarship Committee and Alumni Engagement

The Committee membership consists of the Dr Elizabeth Lavender, Dr Susan Lee, Professor Helen Rawson, Dr Beverley Wood, Dr Lenore Ley, Dr Kerry Hampton, and Dr Rebecca Jedwab. The Committee welcomed a new member in 2026, Professor Jo McDonall an experienced educator and researcher and Associate Dean in the School of Nursing and Midwifery, La Trobe University.

Dr Susan Lee continues to lead the Alumni working party of the committee. The structure of the alumni activities continues to develop. Alumni membership was recognized with an exclusive commemorative pin and materials designed to enable alumni to acknowledge and speak about their scholarship. The Alumni has been generously sponsored by the Rosemary Norman Foundation.

Website revision

The Committee further refined the ANMC website to facilitate the application process. Changes were designed to minimise confusion regarding the eligibility criteria for specific scholarships and remove the requirement for applicants to nominate which scholarship they were for, providing more flexibility for the Committee.

Scholarship promotion and award processes

The Committee, through the efforts of the Centre Manager Ms Liz Allwood, and the assistance of Ms Malu Fa'atele, has continued to improve the reach and recognition of the scholarship program. The number of applicants in 2025 for the 2026 academic year was an impressive 117.

NSW	VIC	QLD	SA	WA	NT	TAS
13	56	30	8	5	3	2

All eligible applications were reviewed, 25 were shortlisted for interview and 18 scholarships were awarded.

The interviews were held over three days, 5, 6 and 7 November 2025 via Zoom. All interviewees were asked the same set of questions and were scored individually by each member of the selection Committee. Eighteen of the 25 interviewed were offered scholarships; 18 accepted. Award winners are studying at universities across Australia, achieving the ANMC's aim of national reach.

We sincerely thank our donors for their continued support:

- John and Melissa Bullwinkel – Vivian Bullwinkel Award
- Sandra Dent – Michael Dent Scholarship
- Marion Kilvert – Prince Henry's Affiliates Scholarship
- Beth Cuthbertson family members – Beth Cuthbertson Scholarship
- Victorian Veterans Council supporting the Australian Legion of Ex-Service Men and Women Scholarships
- The Rosemary Norman Foundation – The Babe Norman Scholarship and Rosemary Norman Grants

We take this opportunity to acknowledge the family of Maxine and Duncan Duke for establishing the Maxine Duke Memorial Scholarship to be awarded in 2027 and the Weary Dunlop Foundation for their generosity.

Location	Recipient Name	Course of Study	Scholarship	Value
VIC	Kellie EASTON	Master of Advanced Nursing, Monash University	Vivian Bullwinkel	20,000
NSW	Julie GAWTHORNE	Doctor Of Philosophy, University of Sydney	Betty Jeffrey	20,000
TAS	Daniel PURCELL	Grad Dip Nursing Paediatrics, University of Tasmania	ANMC Aboriginal & Torres Strait Islander	5,000
VIC	Shalitha SENVIRATNE	Master of Nursing (Research), Edith Cowan University	ANMC Mental Health	5,000
VIC	Renee MOLLOY	Doctor of Philosophy, Monash University	ANMC Mental Health	3,000
VIC	Tarryn ARMOUR	Doctor of Philosophy, Deakin University	ANMC Commemorative	5,000
NSW	Karla KUZMINS	Doctor of Philosophy, University of Wollongong	ANMC & ALS	10,000
QLD	Ruby GEEDES	Master of Nursing, Queensland University of Technology	ANMC & Australian Legion of Ex-Service Men and Women	8,000
VIC	Julie-Ann MARTIN	Graduate Cert in Cancer Nursing, University of Melbourne	ANMC & Australian Legion of Ex-Service Men and Women	5,000
VIC	Clare CROSSFIELD	Doctor of Philosophy, Deakin University	ANMC & Australian Legion of Ex-Service Men and Women	5,000
QLD	Carolyn ALLEN	Master of Science: Public Health, University of Sunshine Coast	ANMC & Australian Legion of Ex-Service Men and Women	8,000
NSW	Jake ANDERSON	Master of Medical and Health Leadership, University of Wollongong	ANMC & Australian Legion of Ex-Service Men and Women	6,000
NT	Yordanka BERG BLANC	Doctor of Philosophy, Griffith University	Beth Cuthbertson	10,000
QLD	Dima NASRAWI	Doctor of Philosophy, Griffith University	Michael Dent	10,000
VIC	Cimaraat BAJWA	Master of Nurse Practitioner, Monash University	Prince Henrys Affiliates	10,000
QLD	Robyn WARING	Master of Forensic Medicine, Monash University	Rosemary Norman Grant (1 year)	20,000
VIC	Angelique CLARKE	Doctor of Philosophy, Monash University	Rosemary Norman Grant (2 year)	40,000
QLD	Wenyong (Jaze) WANG	Doctor of Philosophy, University of Queensland	Babe Norman Scholarship (2 year)	80,000

Heritage Committee

Members of the Committee include the President (Chair), Ms Barbara (Barb) Green, Ms Sue Burgess, Adjunct Associate Professor Judy Reeves, Dr Beverley Wood, Ms Liz Allwood, Ms Arlene Bennett, Dr Judy Balcombe, Miss Angela Doherty (resigned 16th June 2026), Ms Emily Malone, Mrs Susan Sherson, Miss Helen Pickering.

Evolving Role

The Heritage Committee has continued to play an important role in advancing the commemorative mission of the ANMC, preserving and promoting the history and heritage of Australian nursing, and strengthening awareness of the Centre as a living memorial.

As part of the review of the Committee's Terms of Reference, members participated in an exercise to identify the knowledge, skills and experience currently represented on the Committee. The review demonstrated a broad range of expertise, particularly in governance and committee functioning, nursing and medical knowledge, history and research, education, volunteer organisations, public speaking, stakeholder engagement and event management.

This work will assist in ensuring that the Committee continues to have the range of skills required to fulfil its expanding responsibilities. During the year, the Committee's role has continued to evolve following the restructuring of the ANMC committee framework. In addition to its traditional focus on history, heritage and commemoration, the Committee is increasingly considering ways in which the ANMC's unique history can support community engagement, fundraising and the long-term sustainability of the Centre.

The Committee continues to maintain a strong focus on preserving the memory of the Australian Army nurses associated with the sinking of the *Vyner Brooke*, the Radji Beach massacre and subsequent imprisonment on Bangka Island and Sumatra.

Event Planning

Planning has commenced for the ANMC to hold an annual commemorative event in Melbourne, with consideration being given to a candlelight vigil and service marking the 85th anniversary of the sinking of the Vyner Brooke.

The Committee is also exploring the possibility of an associated Last Post Service at the Shrine of Remembrance. The proposal was endorsed by the Board.

The Committee has also supported closer collaboration with the Ex-Prisoners of War Association and has commenced discussions regarding the possibility of jointly participating in an annual Remembering Prisoners of War Service at the Shrine, which is commemorated annually on Weary Dunlop's birthday.

Looking ahead, a major focus for the Heritage Committee will be the development of an annual calendar identifying significant commemorative dates relevant to Australian nursing and the ANMC. This will enable commemorative activities to be planned strategically and well in advance.

Promoting our History

The Committee has also responded to enquiries from authors, researchers and documentary makers seeking access to historical information and material. These enquiries demonstrate the continuing interest in the stories preserved by the ANMC and the importance of making the Centre's collection increasingly accessible.

The Committee believes there is considerable opportunity to connect the compelling history of the ANMC with contemporary nursing and community engagement, thereby strengthening both public understanding of the Centre and support for its future.

Dr Beverley Wood and Ms Barbara Green are coordinating a review of the website to ensure it accurately reflects the Centre's founding history.

The Committee will continue to progress the preservation and digitisation of the ANMC's historical collection, strengthen its policies for managing heritage material, develop fundraising opportunities linked to the Centre's history, and build relationships with organisations that share the ANMC's commitment to remembrance and nursing heritage.

Resignation

During the year, Angela Doherty resigned from the ANMC Heritage Committee. While we were sorry to receive her resignation, we fully respect her decision and take this opportunity to acknowledge her significant contribution to the Centre. Angela served the ANMC in a number of capacities, including previously as a member of the Board and, more recently, as a valued member of the Heritage Committee. Her willingness to generously share her time, knowledge and expertise has been greatly appreciated. Angela's contribution has supported the ANMC's important work in preserving and sharing the stories of courage, service and sacrifice entrusted to the Centre for future generations.

The Board extends its sincere thanks to Angela for her commitment and service to the ANMC and wishes her every happiness for the future.

I extend my sincere thanks to all members of the Heritage Committee for their enthusiasm, expertise and generous contribution throughout the year. Their commitment ensures that the stories of Australian nurses who served in war, peacekeeping and humanitarian operations are remembered and shared, while strengthening the Australian Nurses Memorial Centre as a living memorial for present and future generations.

ANMC SPECIAL EVENTS

Annual ANZAC Commemorative Service 2026

The 2026 ANZAC Commemorative Service was once again a moving and solemn occasion mixed with the joy of connection. Again, it was held on a glorious autumn day. In my short address I noted the sudden death of the Vice President, Distinguished Professor Emerita Maxine Duke who dedicated her life to the advancement of nursing. I also welcomed special guests - Reverend Fionna Chia, Christ Church, South Yarra, Col. Jan McCarthy ARRC retired, President Returned Nurses Sub-branch, Brett West, Victorian Veterans Council, Captain Georgina Pearson, Retired Major Ursula Alexander-Smith and ANMC Patron, Professor Emerita Judy Parker AM and the family members of the nurses.

The Keytones Choir again supported the service with moving renditions of the Captive Hymn and Like a River. The Choir was acknowledged, with gratitude, their 21 years performing at the Commemorative Service.

The Reverend Fionna Chia, Christ Church, South Yarra, delivered the prayer and the blessing. Captain Georgina Pearson gave a short address paying tribute to those who served and gave their lives in wartime. This was followed by the laying of the wreaths. Retired Major Ursula Alexander-Smith laid the collaborative wreath on behalf of all who donated to the commemorative wreath. Col. Jan McCarthy read Lance Binyon's poem 'For the Fallen'. The support of the Catafalque party, who were all nurses was much appreciated. Special thanks to the Monash University and Federation University nursing students for their assistance.

The ceremony was followed by afternoon tea and an excellent presentation by our guest speaker, ANMC Betty Jeffrey scholarship recipient 2020, Dr Alison Hansen, Deputy Director of Education (Quality) at Monash University. Alison's paper addressed the frequency and duration of seclusion for women within secure forensic hospitals, and the woman's experience of seclusion.

We were very pleased that so many people were able to attend the service and Alison's presentation. It is always rewarding to learn about the research undertaken by our scholarship

recipients and the impact it is having on nursing practice and patient care. It was also a pleasure to catch up with so many friends of the Centre.

Heartfelt thanks to Ms Liz Allwood for her hard work and meticulous planning and preparation for the service and the coordination on the day. Special thanks to Ms Barb Green for her hard work assisting Liz with the preparation and implementation of the event. Thanks also to the Directors and ANMC members who helped set up and clear up at the end of the day.

Scholarships Awards Night 4 June 2026

This year's event scheduled for the first Thursday in March was postponed until 4 June owing to the sudden death of Distinguished Professor Emerita Maxine Duke AM on 19 February. The event was therefore a mixture of both immense sadness and celebration. Despite the sadness the evening allowed all present to celebrate the remarkable achievements of the award winners. Drinks and canapes were served in the Atrium at 5:30pm allowing the recipients, donors, directors, family members and other supporters to meet, mingle and network.

I gave the acknowledgement of Country and welcomed everyone in particular special guests: Mr John Bullwinkel, co-donor of the Vivian Bullwinkel Award, donors and family members of Beth Cuthbertson, Sandra Dent and trustees and family of the Rosemary Norman Foundation, Deputy Chair of Victorian Veterans Council, Brett West, ANMC Board members and Scholarship Committee, and members of the ANMC, and those attending virtually.

I then had the sad privilege to pay tribute to Maxine and her enormous contribution to the Centre as Vice President and Chair of the Scholarship Committee. This included noting that the program still had the introductory message written by Maxine who did so much work to bring the Awards Night to fruition. The presence of Maxine's daughter Emma Duke and her eldest daughter Matilda, also a nurse, was noted with appreciation together with the announcement that the new Maxine Duke Commemorative Scholarship which will be awarded for the first time in 2027.

Distinguished Professor Emerita Mari Botti, the new Chair of the Scholarship Committee and MC of the event acknowledged the hard work of the members of the Scholarship Committee and congratulated the recipients of the awards. She noted that once again the quality of the applicants was outstanding. On receiving their certificates and Alumni pin, each scholarship recipient spoke with eloquence and a well-deserved sense of pride about their research and study plans and the implication for health care.

Very special thanks to Ms Liz Allwood for her meticulous planning and coordination. Also, thanks to Ms Jacqui Freeman and the Board members who attended. It was an evening to remember.

75th Anniversary of Australian Nurses Centre 31 October 2025 Government House

Her Excellency Professor the Honourable Margaret Gardner AC, Governor of Victoria hosted a morning tea to celebrate the 75th Anniversary of the Founding of the ANMC. We were honoured to have this significant occasion held in the gracious setting of the historic Government House.

The formal part of the occasion began with an address by her Excellency who paid tribute to the courage and sacrifice of Australia's wartime nurses and recognised the ANMC's proud legacy as a living memorial supporting nurses and midwives for three quarters of a century. In response I thanked the Governor for her warm hospitality and paid tribute to the amazing staff at Government House, stating that it was an honour and a privilege for the Directors of the ANMC to continue the work of our founders.

Approximately 120 guests attended. We were delighted that so many family members of the war nurses were able to attend, also alumni, life members, donors, and colleagues and friends from related organisations. It was wonderful to catch up and chat over morning tea with so many friends of the Centre.

ENGAGEMENT

Meeting with Japanese Consulate representative in February 2026

Ms Liz Allwood, Ms Sue Burgess and Ms Barb Green met with Ms Reiina Tominaga from the Japanese Consulate. The meeting was facilitated by Mari Hazelwood, a Japanese historian and friend of the ANMC. Ms Tominaga was keen to learn how the Centre was established and how it commemorates events. A copy of White Coolies by Betty Jeffrey was presented to her. The Japanese Consulate express interest to attend our commemorative events in the future.

ABC Compass Documentary – 'The Myth of Nurses on the Beach', 21 June 2026

The Directors were privileged to be invited to attend an advance screening of the ABC Compass documentary. Several directors attended as well as Ms Arlene Bennett from the Heritage Committee and family members of 'Bud Elms'. It was a sobering occasion to join with family members in watching the documentary recounting the horrors of the nurses on the beach.

Performance of 21 Hearts, Ballarat 10 July 2026

Members of the Board and Heritage Committee attended performances of Theatre 180's 21 Hearts, Vivian Bullwinkel and the Nurses of the Vyner Brooke, continuing the ANMC's association with projects that tell the stories of Australian nurses and their wartime and humanitarian service.

Australian National Veterans Art Museum - ANVAM

ANMC was again delighted to host the Festival of Veterans Arts FOVA at the ANMC in March 2026. The festival celebrates the artistic practices of current and former-serving Australian Defence Force (ADF) members and their families

In July Ms Liz Allwood and I had the pleasure of meeting with ANVAM staff at their St Kilda Road premises. After a tour of the gallery, over morning tea we were briefed on ANVAM's proposal to be entrusted to preserve the Repatriation Commission Outpatients Clinic at 310 St Kilda Road, Melbourne and to deliver its mission of supporting the Veteran Community through the arts. The Board subsequently provided a letter of support for their proposal.

The Australian College of Nursing (ACN) History Faculty Symposium August 2026

ANMC directors and committee members were very pleased to attend the Symposium held at the ANMC. I was invited to give a presentation entitled 'The Story of the Australian Nurses Memorial' focusing on the history and founding of the Centre whilst Distinguished Professor Emerita Mari Botti covered the history and trends in the scholarship program and its role in continuing the vision of the Founders. This was followed by some interesting presentations given by members of the ACN History Faculty. The day concluded with a screening of the Vivian Bullwinkel Documentary commissioned by the ACN Foundation.

COMMEMORATIVE EVENTS

The past year has been particularly significant for the ANMC's commemorative activities. The ANMC has been represented at several commemorative events during the year:

Last Post Service - Honouring Australian Nurses 2 November 2025

We were honoured to participate in the Last Post Service at the Shrine, commemorating Australian nurses from the Boer War to the present day. Board member Dr Susan Lee laid the wreath, and I recited The Oath during this moving ceremony.

Board member Ms Barb Green and members of the Heritage Committee, along with families, were also in attendance, marking a significant moment of remembrance and respect for the sacrifices

made by our nurses. We would also like to extend our sincere gratitude to the team at the Shrine of Remembrance for inviting us to be part of such a significant and moving ceremony.

Remembrance Day - 11 November 2025 held at Heidelberg Repatriation Hospital

Distinguished Professor Emerita Maxine Duke attended a commemorative ceremony at the Repatriation Hospital, Heidelberg. She had the honour of unveiling a plaque dedicated to nurses who served. It will accompany the newly created 'Nurses Walk' established at the hospital. The ceremony also marked the 75th anniversary of the formation of the Royal Australian Nurses Corps and provided an opportunity to acknowledge the courage and service of nurses who cared for others in times of conflict.

Unveiling of Commemorative Busts Oxley - Saturday 28 March 2026

Several Board members and Heritage Committee members attended the official unveiling of the busts of Dorothy 'Bud' Elms and Caroline Ennis both Oxley Shire nurses. Caroline Ennis was killed when the Vyner Brooke was bombed and Bud Elms was killed in the Bangka Island massacre. The ANMC was pleased to have supported this important initiative recognising the service and legacy of these nurses.

The welcome was given by Ms Georgina Banks, great niece of Bud Elmes. The Commemorative address by Group Captain Kath Stein, President, ACN, followed by a speech from Dr Helen Haines, Federal MP for Indi. It was very well attended by local dignitaries, family and friends, and filmed by the ABC for inclusion in the ABC Compass episode titled 'The Myth of the Nurses on the Beach'.

Centaur Last Post - Sunday 10 May 2025

A Last Post service to remember the sinking of the 2/3rd AHS Centaur on 14 May 1943 was held at the Shrine of Remembrance. Of the 332 medical personnel and civilian aboard, 268 died. I attended with Ms Liz Alwood and Ms Barb Green laying a wreath on behalf of the ANMC. It is always lovely to connect with the Centaur Association President Mr Tom Evans and his dear mother Ms Pat O'Brien at this annual service. We were delighted to be approached by Mary Archibald PSM as Mary was awarded the 19th Centaur War Nurses Memorial Scholarship which she recalls was $6,000 over two years. Mary expressed her gratitude for the Centaur Scholarship which provided the foundation to serve in many and varied nursing and executive positions throughout her professional life.

Alfred Hospital Nurses League War Memorial Unveiling and Art of Nursing Award 14 May 2026

On the anniversary of the sinking of the AHS Centaur, Board members Associate Professor Judy Reeves, Ms Barbara Green and I, together with ANMC life members Jane and Robert Malone, attended the Alfred Hospital Nurses League War Memorial unveiling of the Eileen Rutherford sundial and the Art of Nursing Award ceremony. The sundial was unveiled by Dr Madonna Grehan OAM and Ms Pru Cox.

Following the unveiling, Dr Madonna Grehan gave an informative presentation on the sinking of the *Centaur*. The presentation was followed by the Alfred Hospital Nurses League Art of Nursing Award ceremony. This year, 35 nominations were received, recognising nurses who embody kindness and compassion, demonstrate professional excellence, and show a daily commitment to improving patient care and outcomes. Congratulations to the winner and all nominees.

Additional Anniversary Services

Members of the ANMC were in attendance and laid wreaths at the following services

- Annual Fall of Singapore 84th Anniversary (1942–2025) 1 February 2026
- 84th Anniversary of the Bombing of Darwin 19 February 2026

- 85th Anniversary of the Battle of Kalamata 27 April 2026
- 85th Anniversary of the Battle of Crete 23 May 2026
- Remembering Prisoners of War 12 July 2026

VALE

In addition to the passing of Distinguished Professor Emerita Maxine Duke, it is with sadness that the ANMC notes the passing of Marion (Min) Allen (née Cuthbertson) on 17 April 2026. Marion was a friend to the Centre and a contributor to the Beth Cuthbertson Scholarship since its inception.

DONATIONS AND BEQUESTS

We sincerely thank the following supporters for their generosity.

Donations received - individuals:

Abramovitch, Greg	Armour, Tarryn	Beall, Fran	Bloomer, Melissa
Botti, Mari	Bullwinkel, John & Melissa	Byard, Sheila	Charles, Beth
Cuthbertson, John	de Rome, Sandra	Dent, Sandra	Doherty, Angela
Dryne, Rhonda	Duke, Emma	Duke, Daniel	Duke, Michael
Foley, Elizabeth	Forbes, Helen	Fox, Simon	Gittings, Kate
Green, Pauline	Green, Barb	Hodgson, Margaret	Hogan, Susan
Kanatsaki, Olga	Lake, Wendy	Lavender, Elizabeth	Lee, Joo
Ley, Lenore	Lucas, Maree	Lumsden, Jennifer	McDonall, Joanne
Melville, Charles	Munro, Nicole	Newman, Margaret	Normand, Judy
Anonymous	Plymat, Kay	Reeves, Judy	Renshaw, Sara
Ritchie, Marjorie	Robinson, Geoffrey	Ronaldson, Sue	Ryan, Carol
Ryrie, Michelle	Simms, Serena	Sofihan, Jacqui	Staff, Mark
Lee, Susan	Watt, Liz	Wellings, Cynthia	Wood, Beverley
Yuen, Sok Mun			

Donations Received - organisations

Comcare	Vi Elliot Occupational Nurses Trust
Ballarat Base Hospital Trained Nurses League	Melbourne Girls Grammer

Bequests

Estate of Dianne Whitehead

Estate of Judith Mifanwy Ellice-Flint

ADMINISTRATION

The Administration of the ANMC continues to evolve as we expand our reach. Ms Liz Allwood continues to seek out new initiatives and connections for the ANMC.

Managing the venue hire of the ANMC continues to be a key task as the venue is regularly booked for rehearsals by the Australian String Quartet and the Melbourne Chamber Orchestra as well as local community organisations and Strata Managements along St Kilda Road.

IN CONCLUSION

The ANMC has made notable progress in governance, membership, and strategic clarity over the past year. With a clear roadmap for 2027 and the future, including archiving priorities and narrative development, the Centre is well-positioned to enhance its national presence and long-term impact as both a commemorative and progressive institution.

I thank all the Board and Committee Members for the continued support and hard work. The passion and commitment they show is an indication of their confidence in the future of the Australian Nurses Memorial Centre.



Dr Elizabeth Lavender

President, ANMC

6 October 2026

FINANCE REPORT 2025-2026

The ANMC's finances continue to demonstrate a sound position. The overall surplus including a positive revaluation of our investments by $47,000 was $121,000 compared to a comparable gain of $194,000 in the prior year. The decline in the overall surplus is attributable to lower investment returns in 2025-26 due to the global financial turmoil following the Middle East tensions in the last half of the financial year. However, the net assets of the centre remain strong at $4.25 million at 30 June 2026.

Revenue was slightly above budget and in line with last year. The centre was able to increase the value of scholarships funded from our own resources to $67,000 up from $62,000. These scholarships were supplemented by $192,000 of further scholarships administered by the ANMC but funded by our valued donors. We again profoundly thank those donors for their contributions. ANMC is budgeting to increase ANMC funded scholarships again in 2026-27 to reflect our mission to honour nurses who served.

We also acknowledge the financial contributions from royalties from his very successful books donated by Colin Burgess. His books, *Sisters in Captivity (2023) and Sisters Under Fire (2026)*, tell the story of some of the nurses we honour, and his financial contribution enhances their legacy.

During the year we invested in an improved and more efficient website. This will serve as a sound basis for further ongoing development. Further spending is budgeted in 2026-27 to improve member and donor databases to facilitate better communication with our many stakeholders and members.

The Finance Risk & Compliance committee continued its work on its revised terms of reference this year. The Committee has done an evaluation of ACNC's governance framework and is now working through an action plan to address improvements that were identified. The committee has also continued in its role to regularly monitor the Centre's financial position and processes as well as monitoring investments and their performance.

I would like to express my appreciation for the contribution of all the committee's members and particularly that of Cameron Telford a senior executive from CareSuper who offers an independent and expert perspective to our deliberations.

David Balcombe
Finance Risk & Compliance Committee Chair

6 October 2026

AUSTRALIAN NURSES MEMORIAL CENTRE

ABN 11 004 285 956

FINANCIAL REPORT

FOR THE YEAR ENDED 30 JUNE 2026

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AUSTRALIAN NURSES MEMORIAL CENTRE

DIRECTORS' REPORT

Your directors present their report on the company for the financial year ended 30 June 2026.

Directors

The names of the directors in office at any time during or since the end of the financial year are:

Dr Elizabeth Lavender (President)
Dr Ingrid Brooks (Vice President)
Ms Barbara Green
Mr David Balcombe (Treasurer)
Emeritus Professor Mari Botti AM
Adjunct Associate Professor Susan Lee
Adjunct Associate Professor Judith Reeves (appointed December 2025)
Ms Sue Burgess (appointed January 2026)
Group Captain Sandra Riley AM (appointed September 2026)
Mrs Susan Hogan (resigned July 2025)
Dr Beverley Wood (resigned November 2025)
Emeritus Professor Maxine Duke AM (deceased 19 February 2026)

Directors have been in office since the start of the financial year to the date of this report unless otherwise stated.

Operating Results

The total comprehensive income for the financial year amounted to $121,230 (2025 $194,557)

Review of Operations

A review of the operations of the company during the financial year and the results of those operations found that the Centre continued to pursue its core activities and the President's Report provides comprehensive details of initiatives undertaken during the year. The Finance Report by the Treasurer provides further details of the financial effect of the company's operations.

Significant Changes in State of Affairs

There were no significant changes in the state of affairs of the Company during the financial year.
.

Principal Activities

The principal activities of the company during the financial year were being a living memorial to Australian nurses who lost their lives in the various theatres of any of the Boer War, the World War 1914-1918, the World War 1939-45 and any subsequent war, a non-warlike operation or a humanitarian program, and to maintain, carry on and conduct a centre in Melbourne for the advancement of the nursing profession. No significant change in the nature of these activities occurred during the year.

After Balance Date Events

There have been no other significant events occurring after balance date, which may affect either the company's operations, or results of those operations, or the company's state of affairs.

No matters or circumstances have arisen since the end of the financial year which significantly affected or may significantly affect the operations of the company, the results of those operations, or the state of affairs of the company in future financial years.

Likely Developments

The company expects to maintain the present status and level of operations and hence there are no known likely developments that will affect the entity's ongoing operations.

Directors Meetings

DIRECTORS	DIRECTORS' MEETINGS 2025-2026	
	Number eligible to attend	Number attended
Dr Elizabeth Lavender	6	6
Ms Barbara Green	6	5
Mr David Balcombe	6	6
Emeritus Professor Mari Botti AM	6	6
Adjunct Associate Professor Susan Lee	6	5
Dr Ingrid Brooks	6	6
Adjunct Associate Professor Judith Reeves	3	2
Ms. Sue Burgess	3	3
Dr Beverley Wood	2	2
Emeritus Professor Maxine Duke AM	4	4

AUSTRALIAN NURSES MEMORIAL CENTRE

Director	Qualifications
Dr Elizabeth Lavender	DEd, MEd, DWardMmt, BSocSci (Nurs), MACN
Mr David Balcombe	BCom, DipCommServ, FCA
Ms Barbara Green	GradDipAdminMmt, GradDipComp
Adjunct Associate Professor Susan Lee	PhD, MBioeth, BAppSci (AdNurs)(Ed), DAppSci (Nurs), RN, MACN, MICDA
Dr Ingrid Brooks	PhD, MEmergHlth, GradDipBusMgt, BAppSc(Nsg Ed), RN,FRCNA
Emeritus Professor Mari Botti AM	AM, RN, BA, PGDCAP, PhD
Adjunct Associate Professor Judith Reeves	RN, Grad. Dip Health Admin. MACN, GAICD
Ms. Sue Burgess	BEcon
Group Captain Sandra Riley AM	AM, RN, MBA, GAICD

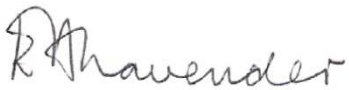
Auditor's Independence Declaration

A copy of the auditor's independence declaration is set out on page 5.

Membership

As of 30 June 2026, the number of Members was 320 comprising of 152 Life members and 168 Annual members *(2025: 278).*

Signed in accordance with a resolution of the Board of Directors:





President: **Dr E Lavender** **Treasurer:** **D Balcombe**

6 October 2026

Auditor's Independence Declaration
under Section 60-40 of the Charities and Not-for-profits Commission Act 2012
to the directors of the Australian Nurses Memorial Centre

I declare that, to the best of my knowledge and belief, during the year ended 30 June 2026, there have been:

(i) no contraventions of the auditor independence requirements as set out in section 60-40 of the *Australian Charities and Not-for-profits Commission Act 2012* in relation to the audit; and

(ii) no contraventions of any applicable code of professional conduct in relation to the audit.

Zenith Audit & Assurance Pty Ltd
ABN 55 630 290 103



Peter Walton
Date: 7th October 2026

AUSTRALIAN NURSES MEMORIAL CENTRE

STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME FOR THE YEAR ENDED 30 JUNE 2026

	Notes	2026 $	2025 $
Revenue	2	312,480	308,058
Employee benefits expense		(91,933)	(83,739)
Depreciation and amortisation expenses		(6,354)	(7,350)
Scholarships granted	3	(66,680)	(62,500)
Owners Corporation fees		(14,449)	(14,220)
Functions		(7,781)	(6,406)
Auditor's remuneration		(5,250)	(5,100)
Other expenses		(45,526)	(40,816)
Expenses		237,974	220,131
Profit (Loss) for the year		74,506	87,927
Other Comprehensive Income			
Revaluation decrease Freehold Property		-	(30,000)
Gain/(Loss) in market value of financial assets		46,724	136,630
Total comprehensive income / (loss) for the year		**121,230**	**194,557**

The accompanying notes form part of these financial statements.

AUSTRALIAN NURSES MEMORIAL CENTRE

STATEMENT OF FINANCIAL POSITION
AS AT 30 JUNE 2026

	Notes	2026	2025
		$	$
CURRENT ASSETS			
Cash and cash equivalents	4	373,857	587,813
Sundry Debtors and prepayments		28,478	133,926
TOTAL CURRENT ASSETS		402,335	721,739
NON-CURRENT ASSETS			
Financial assets	5	2,702,828	2,294,584
Property, Plant and Equipment	6	1,392,079	1,395,333
TOTAL NON-CURRENT ASSETS		4,094,907	3,689,917
TOTAL ASSETS		**4,497,242**	**4,411,656**
CURRENT LIABILITIES			
Trade and other payables	7	76,457	166,488
Employee Entitlements	8	10,401	7,390
Scholarship Funds	9	159,462	108,086
TOTAL CURRENT LIABILITIES		246,319	281,964
NON-CURRENT LIABILITIES			
Provisions	8	-	-
TOTAL NON-CURRENT LIABILITIES		-	-
TOTAL LIABILITIES		**246,319**	**281,964**
NET ASSETS		**4,250,922**	**4,129,692**
EQUITY			
Reserves		1,121,310	1,121,310
Retained Earnings		3,129,612	3,008,382
TOTAL EQUITY		**4,250,922**	**4,129,692**

The accompanying notes form part of these financial statements.

AUSTRALIAN NURSES MEMORIAL CENTRE

STATEMENT OF CHANGES IN EQUITY
FOR THE YEAR ENDED 30 JUNE 2026

	Retained Earnings	Asset Revaluation Reserve	Total
	$	$	$
Balance at 1 July 2024	2,783,825	1,151,310	3,935,135
Comprehensive Income attributable to members	194,557		194,557
Transfer from Reserve	30,000	(30,000)	-
Balance at 30 June 2025	3,008,382	1,121,310	4,129,692
Comprehensive Income attributable to members	121,230	-	121,230
Balance at 30 June 2026	3,129,612	1,121,310	4,250,922

The accompanying notes form part of these financial statements.

AUSTRALIAN NURSES MEMORIAL CENTRE

STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 30 JUNE 2026

	Notes	2026	2025
		$	$
CASH FLOW FROM OPERATING ACTIVITIES			
Receipts from customers, members & donors		200,230	221,481
Rental Income		41,876	48,881
Payments to suppliers, employees & scholarships		(320,655)	(323,947)
Dividend & franking credits received		143,945	112,037
Interest received		17,279	13,331
Net cash provided by / (used in) operating activities		82,675	71,783
CASH FLOW FROM INVESTING ACTIVITIES			
Payments for fixed assets		(3,100)	(1,425)
Receipts / (Payments) for investments		(293,532)	107,455
Net cash provided by/(used in) investing activities		(296,632)	106,030
Net increase / (decrease) in cash held		(213,956)	177,813
Cash at beginning of financial year		587,813	410,001
Cash at end of financial year	5	373,857	587,813

The accompanying notes form part of these financial statements.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2026

The financial report covers Australian Nurses Memorial Centre (ANMC) as an individual entity ANMC is a not- for-profit Company, registered and domiciled in Australia.

The principal activities of the Company for the year ended 30 June 2026 were the provision of scholarships to nurses as a 'living memorial' to the heroism and sacrifice of Australian nurses.

The functional and presentation currency of ANMC is Australian dollars.

The financial report was authorised for issue by the directors on 6 October 2026.

Comparatives are consistent with prior years, unless otherwise stated.

Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Basis of Preparation

The financial statements are special purpose financial statements that have been prepared in accordance with the Australian Accounting Standards - Simplified Disclosures and the Australian Charities and Not-for-profits Commission Act 2012.

The financial statements have been prepared on an accruals basis and are based on historical costs modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and financial liabilities.

Significant accounting policies adopted in the preparation of these financial statements are presented below and are consistent with prior reporting periods unless otherwise stated.

Accounting Policies

(a) Property Plant Equipment

Freehold property

Freehold land and buildings are shown at their fair value based on periodic, but at least triennial, valuations by external independent valuers, less subsequent depreciation and subsequent impairment for buildings.

In periods when the freehold land and buildings are not subject to an independent valuation, the directors conduct directors' valuations to ensure the carrying amount for the land and buildings is not materially different to the fair value.

Increases in the carrying amount arising on revaluation of land and buildings are recognised in other comprehensive income and accumulated in the revaluation surplus in equity. Revaluation decreases that offset previous increases of the same class of assets shall be recognised in other comprehensive income under the heading of revaluation surplus. All other decreases are recognised in profit or loss.

Plant and Equipment

Each class of plant and equipment is carried at cost less, where applicable, any accumulated depreciation and impairment.

Items of plant and equipment acquired for significantly less than fair value have been recorded at the acquisition date fair value.

(a) Property Plant Equipment (Continued)

Depreciation

Plant and equipment is depreciated on a straight-line basis over the assets useful life to the Company, commencing when the asset is ready for use.

The estimated useful lives used for each class of depreciable asset are shown below:

Asset Class	Useful Life
Furniture, fixtures equipment & fittings	2 to 10 years

(b) Financial Assets

Non-current investments are measured at market value. The carrying amount of investments is reviewed annually by directors to ensure it is not in excess of the recoverable amount of these investments. The recoverable amount is assessed from the quoted market value for investment in listed entities. The expected net cash flows from investments have not been discounted to their present value in determining the recoverable amounts.

(c) Employee Benefits

Provision is made for the Company's liability for employee benefits, those benefits that are expected to be wholly settled within one year have been measured at the amounts expected to be paid when the liability is settled.

Employee benefits expected to be settled more than one year after the end of the reporting period have been measured at the present value of the estimated future cash outflows to be made for those benefits. In determining the liability, consideration is given to employee wage increases and the probability that the employee may satisfy vesting requirements. Cashflows are discounted using market yields on high quality corporate bond rates incorporating bonds rated AAA or AA by credit agencies, with terms to maturity that match the expected timing of cashflows. Changes in the measurement of the liability are recognised in profit or loss.

Defined contribution schemes

Obligations for contributions to defined contribution superannuation plans are recognised as an employee benefit expense in profit or loss in the periods in which services are provided by employees.

(d) Funds received in advance

Funds received in advance is the result of scholarship or grants received for projects or future scholarships that are yet to be completed as at year end. The receipts are deferred and will be matched against costs to be incurred at a future date.

(e) Cash and Cash Equivalents

Cash and cash equivalents comprise cash on hand, demand deposits and short-term investments which are readily convertible to known amounts of cash and which are subject to an insignificant risk of change in value.

(f) Revenue

Interest revenue is recognised on a proportional basis considering the interest rates applicable to the financial assets.

Dividend revenue and the related franking credits are recognised when the relevant dividend is received.

Other revenue is recognised when the right to receive the revenue has been established.

(g) Goods and Services Tax (GST)

Revenue, expenses and assets are recognised net of the amount of goods and services tax (GST), except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO).

Receivables and payable are stated inclusive of GST.

Cash flows in the statement of cash flows are included on a gross basis and the GST component of cash flows arising from investing and financing activities which is recoverable from, or payable to, the taxation authority is classified as operating cash flows.

(h) Trade and Other Receivables

Trade and other receivables include amounts due from customers for goods sold and services performed in the ordinary course of business. Receivables expected to be collected within 12 months of the end of the reporting period are classified as current assets. All other receivables are classified as non-current assets.

Trade and other receivables are initially recognised at fair value and subsequently measured at amortised cost using the effective interest method, less any provision for impairment.

(i) **Trade and Other Payables**

Trade and other payables represent the liabilities for goods and services received by the entity that remain unpaid at the end of the reporting period. The balance is recognised as a current liability with the amounts normally paid within 30 days of recognition of the liability.

	2026	2025
	$	$
NOTE 2: REVENUE		
- Dividends & franking credits	142,090	116,449
- Interest	17,279	13,331
- Room and space hire	41,875	48,881
- Member subscriptions	13,901	9,499
- Donations	21,829	24,117
- Scholarship Administration costs recovered	2,256	17,150
- Bequest – Curwen-Walker Estate	4,306	2,186
-Profit on sale of investments	67,988	68,067
- Other revenue	954	8,378
	312,480	308,058

NOTE 3: ADMINISTERED SCHOLARSHIPS

In addition to scholarships funded by the ANMC as disclosed in the Statement of Profit and Loss, the following scholarships were administered and awarded on behalf of a number of generous donors. These transactions are not recorded as income or expenditure by ANMC.

The Australian Legion of Ex-Servicemen and Women Scholarship Fund	42,000	41,000
Rosemary Norman Foundation Scholarships	120,000	180,000
Dent Family Scholarship	10,000	10,000
Beth Cuthbertson Scholarship	10,000	10,000
21 Hearts Scholarship	-	7,500
Prince Henry's Associates	10,000	5,000
	192,000	253,500

NOTE 4: CASH AND CASH EQUIVALENTS

Cash at bank	229,204	110,755
Deposits at call	144,653	202,058
Term Deposits	-	275,000
	373,857	587,813

NOTE 5: FINANCIAL ASSETS

NON-CURRENT		
Investment in listed entities		
- at market value	2,702,828	2,294,584

	2026 $	2025 $
NOTE 6: PROPERTY PLANT AND EQUIPMENT		
Furniture, fixtures equipment & fittings		
At cost	113,950	110,850
Less accumulated depreciation	(65,196)	(58,842)
	48,754	52,008
Freehold property at directors' valuation (2025) *	1,300,000	1,300,000
Military medals at directors' valuation (2010) **	43,325	43,325
Total property, plant, and equipment	1,392,079	1,395,333

**Freehold property was valued by, Tom Nagi, AAPI on 8 April 2025.*
***Military medals were valued by Benjamin R. Smith, Accredited Valuer (AVAA) on 4 February 2010.*

NOTE 7: TRADE AND OTHER PAYABLES		
CURRENT		
Scholarships Instalments Payable *	65,000	156,750
Other payables and accruals	11,457	9,738
	76,457	166,488

- *Subject to satisfactory progress*

NOTE 8: PROVISIONS		
CURRENT		
Employee benefits	10,401	7,390
NON-CURRENT		
Employee benefits	-	-
Aggregate employee benefits liability	10,401	7.390

NOTE 9: OTHER LIABILITIES		
CURRENT		
Scholarship Funds held in trust	159,462	108,086
	159,462	108,086

NOTE 10: CONTINGENT LIABILITIES

Nil

NOTE 11: RELATED PARTY DISCLOSURE

Other than Board members paying membership fees on the same basis as other members and the reimbursement of minor costs incurred in the course of the Centre's activities there were no other related party transactions.

NOTE 12: REMUNERATION OF KEY MANAGEMENT PERSONNEL

ANMC's Key Management Personnel are the Directors who are not remunerated. (2025 $nil)

NOTE 13: SUBSEQUENT EVENTS

There have been no significant events occurring after balance date, which may affect either the company's operations, or results of those operations, or the company's state of affairs.

NOTE 14: MEMBERS GUARANTEE

The company is limited by guarantee. If the company is wound up, the constitution states that each Member is required to contribute a maximum of $2 each towards meeting any outstanding obligations of the company.

AUSTRALIAN NURSES MEMORIAL CENTRE

DIRECTORS' DECLARATION

The directors declare that in the responsible persons' opinion:

- there are reasonable grounds to believe that the registered entity is able to pay all of its debts, as and when they become due and payable; and

- the financial statements and notes satisfy the requirements of the *Australian Charities and Not-for-profits Commission Act 2012*.

Signed in accordance with subsection 60.15(2) of the *Australian Charities and Not-for-profit Commission Regulation 2013*.





President: **Dr E Lavender** **Treasurer:** **D Balcombe**

6 October 2026

Independent auditor's report

To the members of Australia Nurses Memorial Centre

Report on the Audit of the Financial Report

Opinion

We have audited the financial report of Australia Nurses Memorial Centre, which comprises the statement of financial position as at 30 June 2026, the statement of profit or loss, statement of comprehensive income, statement of changes in equity and statement of cash flows for the year then ended, notes to the financial statements, including a summary of significant accounting policies, and the directors' declaration.

In our opinion, the accompanying financial report of the registered entity is in accordance with Division 60 of the Australian Charities and Not-for-profits Commission Act 2012, including:

- giving a true and fair view of the registered entity's financial position as at 30 June 2026 and of its financial performance for the year then ended; and

- complying with Australian Accounting Standards and Division 60 of the Australian Charities and Not-for-profits Commission Regulation 2013.

Emphasis of Matter - Basis of Accounting

We draw attention to Note 1 to the financial report, which describes the basis of accounting. The financial report has been prepared for the purpose of fulfilling the responsible entities' financial reporting responsibilities under the ACNC Act. As a result, the financial report may not be suitable for another purpose. Our opinion is not modified in respect of this matter.

Auditor's Responsibility

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Report section of our report. We are independent of the company in accordance with the auditor independence requirements of the Corporations Act 2001 and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 Code of Ethics for Professional Accountants (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We confirm that the independence declaration required by the Corporations Act 2001, which has been given to the directors of the company, would be in the same terms if given to the directors as at the time of this auditor's report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of the Directors for the Financial Report

The responsible entities of the registered entity are responsible for the preparation and fair presentation of the financial report in accordance with Australian Accounting Standards and the ACNC Act, 23 and for such internal control as the responsible entities determine is necessary to enable the preparation of the financial report that is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

The responsible entities are responsible for overseeing the registered entity's financial reporting process.

Auditor's Responsibility for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

A further description of our responsibilities for the audit of the financial report is located at the Auditing and Assurance Standards Board website at: http://www.auasb.gov.au/Home.aspx. This description forms part of our auditor's report.



Peter Walton

Director

Level 1, 683 Burke Road, Camberwell, Victoria 3124

Dated: 7th October 2026

AUSTRALIAN NURSES MEMORIAL CENTRE

DIARY DATES 2026 -2027

85th Commemorative Service bombing of the SS Vyner Brooke – ANMC venue Guest speaker Emily Malone followed by candlelight vigil	Sunday 14th February 2027 Times to be confirmed
85th Banka Island Commemorative Service held on Radji Beach Muntok	Tuesday 16 February 2027 Muntok Indonesia
ANMC Scholarship Awards Evening	Thursday 4 March 2027 5:30-8:00pm
ANMC ANZAC Commemorative Service followed by Guest Speaker	Sunday 18 April 2027 2:30pm – 3:30pm
84th Commemorative Service bombing of the AHS Centaur – ANMC venue candlelight vigil	Friday 14th May 2027
Alumni Event	TBC

Please check our website for events and updates

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'May they kindle in your hearts a torch whose flame shall be eternal'.